

INDEX

- AES walks away from Drax 119
- AES buys Drax from National Power 127
- Accounting standardization, lack thereof 224
- Anstee, Eric, becomes Group Finance Director of Eastern Electricity 114–16
- Asher, Allan, chief executive of Energywatch 171, 389
- Assessment of British nuclear policies and performance over the decades 83–5
- Assessment of energy conservation programmes 142
- Assessment of greening the electric industry 6–7, 255
 - House of Commons Environmental Audit Committee, 2006 55, 302, 382
 - House of Commons Environment Audit Committee, 2010 278, 303, 384
 - House of Commons Public Accounts Committee, 2010 303
- Assessment – Littlechild’s price control 227
- Assessment of mass market supply 163, 165
- Assessment of network price controls 220
- Assessment of the RO scheme – poor performance; a non-transparent stealth tax 290
- Assessment of the chaos of opening the 100kW+ market 337, 344
- Assessment – how well did NETA achieve the objectives set for it? 76
- Assessment – the failures of leadership in the 1998 project 161
- Assessment – why were the costs of the 1998 project so high 159
- Asset light concept 116
- Asset risk management 232, 234, 380
- Avon Energy Partners acquires Midlands Electricity 113–14
- Balancing Mechanism 4, 43–5, 54, 60, 61–2, 65, 73–4, 78, 336–8, 347–9, 354
 - Becoming like Sweden’s 60
 - Cash-out prices; intent to introduce self-balancing and cost reflectivity 44
 - Complexity and lack of transparency 60
 - New governance arrangements 43, 45
 - Sclerotic governance 61
 - System buy price (SBP) 43, 56, 348, 350
 - System sell price (SSP) 43, 56, 348–9
- Battle, John, Minister of Science, Energy and Industry asks DGES to review trading arrangements 26, 40
 - Has meetings to review state of the 1998 project 40
- BEAMA lobbying for smart meters 203
- Benefits of smart metering are split 203, 262
- BETTA Development 73
 - Increase in constraint payments 74
 - Market Power Licence Condition 75, 267
 - Regulatory Impact Assessment 59, 73
- Blair gets in on the energy act 257
 - Agreement on renewables leads to the demise of competition 339
 - Announces review on energy sources for power stations 27
 - Signs up to 15% renewables target by 2020 262, 280, 283–4, 339
 - Wants to take a world lead on climate change 308
- Boorman, Tony
 - Appointed Director of Supply Competition 145
 - Explained Offer did not believe in a Pool centralized approach 151
 - Gets RECs to sign agreements 148
- Boorman and PA Consulting Group get a grip on the 1998 project 144, 147, 160, 162
- Bower, John and Bunn, Derek’s, simulation studies of pay-offer SMP auction 352
- Brattle Group and Simmons & Simmons review of Code Governance 62
 - Report on Eastern’s plant pricing 21–2

- British Energy – privatisation and seeming success 87
- Acquires Bruce Power in Ontario 92
- Acquires Eggborough coal power station 91
- Acquires then sells SWALEC 90–6
- AmerGen, a joint venture with Philadelphia Electric 89
- Bought Bruce Power in Ontario 92
- Buys Eggborough from National Power 33
- Created 34
- Fails to buy London Electricity 90
- Fails to merge with Southern Electric plc 89
- Failure to do a deal with BNFL 94
- Financial collapse 92–5
- Financial restructuring 97–9
- Flawed strategies 95–7
- Government's role in collapse 97
- The phoenix arisen 101
- British nuclear programmes' failure 83
- Budget 2007 announces a competition for CCS 294
- Bunn, Derek and Bower, John's simulation studies of pay-offer SMP auction 352
- Bunn, Derek, simulation of pay-offer versus SMP auction 51
- CCS demonstration projects 265
- Project development 296
- Support by Coalition government 296
- The government's ambitions 294
- The technologies 294
- Treasury officials' opposition 296
- CHP schemes 46
- CHP and renewables adversely affected by NETA 66
- Good Quality 258
- ILEX Energy Consulting report for Slough Heat and Power Ltd 66
- Supposed not to be adversely affected by NETA 59
- California Power Exchange "Blue Ribbon Panel" on pay-offer versus SMP auction 51, 352
- California Public Utilities Commission's approach to smart metering 209
- Carbon Emissions Reduction Target (CERT) 273
- Carbon Trust 275
- Field trial of advanced metering for SMEs, 2004 202
- Cash-out prices, claims for and consequences of 54
- Cornwall, Nigel and Littlechild, Stephen on cash-out prices 58
- May not fully reflect the costs of ensuring supply 59
- Reviews of cash-out prices 58
- The plethora of modifications and reviews 57
- Central and South West acquires SEEBOARD 113
- Centrica/British Gas incumbent monopoly gas supplier with strong brand name 4, 164
- A foil in mass market system design 160
- Begins to vertically integrate 128
- Residential energy supply margin for 2009 198
- The market leader for price rises 184, 187
- City analysts' views on competitiveness of mass market 170
- Climate Change Act 2008 creates the Committee on Climate Change 264, 267
- Climate Change Levy xii, 67, 76, 256, 263, 266
- Climate Change: The UK Programme 2006 382
- Coalition Agreement on nuclear power 101
- Proposals for the electric industry 269
- Coalition government
- Has given little indication of seeking value for money in greenery 340
- Policy regarding the role of Ofgem 8, 270
- Proposal for a floor for the carbon price and Energy Market Reform 105–6
- Signs up to rolling out smart meters 209
- Supports CCS 296
- Collier, John, chairman of Nuclear Electric 86
- Committee on Climate Change – government response to the first Annual Progress Report, January 2010 384
- Committee on Climate Change publish Building a low-carbon economy, 2008 264
- Meeting Carbon Budgets – the need for a step change, October 2009 267, 384
- Community Energy Saving Project (CESP) 274, 384
- Competition Commission 3, 7, 18, 20, 23, 27, 29–35, 37–8, 46, 62, 110, 113, 115–16, 127–8, 149, 161, 171, 189, 192, 224–8
- On Scottish Hydro-Electric 225–7
- Competition and Service (Utilities) Act 1992 gives customers the right to own their meter 138
- Competition for 1MW+ sites in 1990 202
- Changed relationships between suppliers and customers 135
- Prices to customers over 1MW 134, 137
- PowerGen's marketing to 1MW+ customers 133
- Reactions of large customers 134

- Competition in meter operation and the introduction of competition in data collection 147
- Comprehensive spending review impact on electric expenditure 270
- Connect and manage 266, 319–20, 325
 Connect and manage with socialisation of constraint costs 320
 Redpoint models the impacts of the options based on connect and manage 266
- Connection and Use of Settlement Code 60–2
- Consolidation of supply into the Big 6 – EDF Energy, E.ON (UK), RWEnpower, Scottish and Southern Energy (SSE), Scottish Power, Centrica/British Gas 165
- Consultation paper UK Renewable Energy Strategy, June 2008 266, 284
- Consumer Confidence Index reveals low opinion of energy suppliers 283
- Consumers' Association view on excessive product choice 179
- Contract for differences (CfD) 2, 121, 284–5
- Contracts market 14–15, 21, 39, 42–3, 56, 67
- Coopers & Lybrand
 Appointed as programme manager for 1998 project 151
 Prepare an “Operational Framework” for the 1998 project 147
 Report on lack of effective programme management 151
 Report on the opening of the 100kW+ market 139
- Cornell experimental economics games of pay-offer versus SMP auction 355
- Cornwall, Nigel and Littlechild, Stephen on cash-out prices 60
- Cost estimates for green generation technologies 301
- Cost of capital for distribution price control review for April 1995 223
- Cost of capital for distribution price control review for April 2000 230
- Costs and benefits – unrealistic estimates 48
- Costs and benefits of a roll-out of domestic smart meters 211
- Costs and more costs of the 1998 project 155
- Costs of greening electricity 260
- Costs to 2020 of greening electricity 262
- Create offshore transmission by competitive investment 326
 Offshore Transmission Owner (OFTO) 326
 The role of the National Electricity Transmission System Operator 327
- Credit and Load Management Unit (CALMU) 201
 Singhal Sanjaya's bought licence and Polymeters Response International 202
- Criticisms of NETA 49
 Bower, John and Bunn, Derek 3, 44, 66
 Henney, Alex, views and The Alternative Trading Arrangements: A response to Ofgem's New Electricity Trading Arrangements 52
 Newbery, David 49
- Currie, David, advisor for RETA 40
 Case for pay-offer 351
 Rationale for NETA 40
- DGES duties 7, 17
 Agrees the market would open in phases 156
 Announced re-review of distribution price controls for RECs 255
 Assumes an improvement in efficiency of 17% by 2000 for RECs 224
 Attempts to deal with market power 37
 Determines the Pool would be accountable for specifying and ensuring the delivery of the systems for the 1998 project 147
 Did not recognize that the foundation of any systems project is a sound assessment of benefits and cost options 161
 Estimates costs of 1998 project 147
 Five consultation reports on Price Restraints for the 1998 project 153
 First paper on The Competitive Electricity Market 145
 Had no direct power of intervention in the Pool 160
 Insinuates that some REC business proposals were not well founded 225
 On the use of profiles 145
 Published a report on customer protection for 1998 project 147
 Responds to the Operational Framework 150
 States that he will reopen the price control for RECs 112
 Took little interest in the company financial structures 226
 Took narrow view of his powers 161
- Darby, Sarah reports on The Effectiveness of Feedback on Energy Consumption 204
- Darling, Alistair, Secretary of State for Trade and Industry 262
- Dash for gas xii, 14, 18, 268, 336
- Data problems from the 1998 project 157–8

- Davies, Stephen, on the lack of competitiveness of the mass market 171
- Debate over metering and profiling for small customers 144
- Delivery of a sustainable energy sector 245
- Demand side participation under NETA 65
- Demand-side potential – supposed to increase with NETA 43, 46
- Demise of the independents including Atlantic Electric and Gas 166
- Department for Business Enterprise and Regulatory Reform (BERR) 7
- Department of Energy and Climate Change (DECC) ix, 7, 207, 265
- Department of Energy ix, 7, 86, 207, 218, 220, 221, 265, 342
- Department of Trade and Industry (DTI) 7, 43–44, 48, 52, 97, 99, 149, 202, 342, 362
- Devaney, John, becomes managing director of Eastern Electricity 114
Becomes executive chairman of The Energy Group 115
- Development of distribution smart grids 308, 328
- Development of new nuclear power stations 103
Construction cost risk 85, 104, 315
Gas and power price risk 104
Load factor risk 105
Nuclear Decommissioning Authority auctions sites 103
Planning Act 2008 103, 264, 266
The views of the Utilities Group of Citigroup on the financial risks of nuclear 104
- Directive 2006/32/EC on energy end-use efficiency and energy services 203, 247
- Directive on Renewables 261, 310
- Director General of Electricity Supply (DGES) 7, 17
- Distribution price control review for April 2000 229, 276
- Distribution price control review for April 2005 233, 283
Cost of capital for distribution price control review for April 2005 235, 285
The capex sliding scale scheme 236, 284
The Innovation Funding Incentive 285, 287
Two distributed generation incentives 285, 287
- Distribution price control review for April 2010 238, 286
Equalization of incentives between network and non-network solutions 240
Low carbon networks fund 240, 288
- Output framework 241, 289
- Return on regulatory equity 241
- The environmental considerations in the distribution price control review for 238
- Distribution price controls for privatization 220, 264
- Dominion Energy Acquires East Midlands Electricity 113, 139
- Drax Group Plc is floated 119, 147
- E.ON acquires PowerGen 129, 161
- EDF Energy
Acquires many companies 129, 160
Nuclear ambitions 102, 125
Offer to buy British Energy 102, 126
- Eastern Electricity leases plant from National Power and PowerGen 21, 32
- Economist
Adapting to climate change, and Asia's alarming cities 341, 405
"Shocking leniency" re distribution price controls 226, 271
- Edison Mission Energy buys Ferrybridge and Fiddlers Ferry from PowerGen 33, 46
- Eggar, Tim, concerned about lack of progress for 1998 project 147, 178
- Electricity Forward Agreements (EFAs) 14, 25
- Electricity Market Reform 311, 372
Capacity mechanism 315, 376
CCL carbon price support rates 312, 373
Consultation paper on Electricity Market Reform 311
Contract for differences on the electricity price 313, 374
Financing options for low carbon plant 313
Huhne, Chris's, statement in Parliament 311
Impact Assessment 311
More cost-reflective balancing prices required for investments in new capacity 316, 377
Redpoint analysis of policy options 311
Reductions in hurdle rates in Redpoint modeling 314, 375
- Electricity Networks Strategy Group report A Smart GridVision, November 2009 329, 393
Proposed transmission reinforcements 322, 382
- Emergence of the building block methodology 228, 273
- Energy Act 2008 includes a regime to regulate the long-term storage of carbon for CCS 295
Provides a permissive mandate to roll-out smart meters 206, 249
- Energy Act 2008 266, 284, 315, 337

- Energy Act 2010 317, 318
- Energy Challenge, 2006 99–100, 205, 262 291, 347
- Energy Demand Research Project 205
- Energy Intensive Users Group and the Trades Union Congress concerns about the cost of greenery 340, 404
- Energy Retail Association's operational framework for smart metering 205, 248
- Energy Review, 2002 257, 342
- Energy Saving Trust 272, 275
- Energy Security and Green Economy Bill 270
- Energy White Paper, 2003, mentions CCS 294
- Energywatch
- Get Smart: Bringing Meters into the 21 Century, August 2005 202
 - Report by Stephen Davies on the lack of competitiveness of the mass market 171
 - Report critical of the market behaviour of the Big 6 and accuses Ofgem of inaction 188
 - View on lack of competitiveness of mass market 171
- Ernst & Young
- Assess the cost of renewables technologies 281
 - Estimate the cost of offshore wind projects 284
- European Emissions Trading Scheme 101, 260
- Directive 2003/87/EC implements the EU ETS 260
 - NAO first report on EU ETS, 2005 276
 - Pass-through of carbon cost 276
- Ewbank Preece assess capex for National Grid 224
- FDS International survey of small business customers 185
- FERC Standard Market Design 316
- Failure to privatise nuclear power 85
- Fair Deal for Consumers 227
- Feed-in tariffs 283, 312
- Consultation on Renewable Electricity Financial Incentives, 2009 292
 - Feed-in tariffs, Impact Assessment 293
 - Feed-in tariffs lead to "Sun rush" to spread photovoltaic panels across fields 293
 - For schemes of up to 5MW provided by the Energy Act 2008 283, 292, 312
 - Ofgem's critical views of the feed-in tariffs – unnecessarily complex 293
- Financial Times editorial "Littlechild underpowered" 226
- Financial incentives target 290
- Forbes, Jim, chief executive of Southern Electric, wants to remain independent 114
- Fragmentation of plant ownership 32
- Fuel poverty 5, 163, 183, 187–8, 274, 339
- Gerondeau, Christian, argues that the doubling of CO₂ concentration is inevitable 341
- Government response to the first Annual Progress Report of the Committee on Climate Change 278
- Government Reverses its attitude to nuclear power 99
- Blair's Energy White Paper, Our Energy Future – creating a low carbon economy, 99
- Meeting the Energy Challenge: A White Paper on Energy, May 2007 99, 205
 - Meeting the Energy Challenge: A White Paper on Nuclear Power, January 2008 99–100
 - The Energy Challenge: Energy Review Report, July 2006 100, 263
- Green Deal 274
- Greener, Cheaper by McIlveen, Robert and Helm, Dieter 304
- Green jobs 297
- Bain & Company report on green job prospects 298
 - Deloitte's sober assessment of the potential for green jobs 297
 - Douglas Westwood report on job green prospects 298
 - Renewable UK claims significant local benefits from on-shore windmills 299
 - Vattenfall, the Swedish developer of the Thanet wind farm 298
- Green, Richard's, view on mass market design 71
- Greenpeace's legal challenge of the government's decision to support new nuclear build 100
- Grid Code 60–2, 73, 347
- Gross churn rates 169
- Hanson plc acquires Eastern Electricity 115
- Hawley, Bob, chief executive of Nuclear Electric 86
- British Energy 87
- Headroom mechanism and a banding scheme 281
- Henney, Alex's
- Report The Proposals for Liberalising the Electricity Market in England & Wales in 1998 – A Poll Tax on Wires? 149

- Suggestion for cost/benefit analysis rejected
by Offer and the Electricity Division of the
Department of Trade and Industry 149
- Herfindahl-Herschel Index (HHI) 16
- Heseltine, Michael, Secretary of State for Trade
and Industry 87
- Heseltine, Michael, Secretary of State for Trade
and Industry, decides against a referral of
Northern Electric to the Competition
Commission 110
- House of Commons Business and Enterprise
Committee
Calls for review of policy on fuel poverty, July
2008 188
Criticizes Ofgem, July 2008 183
Inquiry into “Energy Prices, Fuel Poverty and
Ofgem”, February 2008 163
- House of Commons Energy Committee reports
RECs making excessive profits, 1992 221
- House of Commons Energy and Climate
Change Committee
Concerned about costs, February 2010 381
The future of Britain’s electricity
networks, 2010 306
- House of Commons Environment Audit
Committee
Carbon Budgets, 2010 264
Critical report on progress of CCS,
July 2008 295
Keeping the lights on: Nuclear, Renewables
and Climate Change, 2006 303
The case for floor price to carbon, or a carbon
tax 278
The role of carbon markets in preventing dan-
gerous climate change, February 2010 278
- House of Commons Public Accounts
Committee, Funding the development of
renewable energy technologies, 2010 303
- House of Commons Trade and Industry
Committee
Aspects of the electricity supply industry, July
1995 155
Criticises DGES for lack of cost/benefit
analysis 155
Expresses concern over increase in costs of
1998 project 155
Observed neither DGES nor RECs can
be proud of their effort with the 1998
project 155
- Huhne, Chris, publishes 2050 Pathways
Analysis 270
Views on nuclear power and his 2050
Pathways Analysis 101
- Hutton, John, Secretary of State for Trade and
Industry 262
- Iberdrola acquires Scottish Power 130
- Imperial College and the Energy Networks
Association report on Benefits of advanced
smart metering for demand response based
control of distribution networks, 2010 322
- Increasing energy efficiency – reducing
consumption 271
Energy Efficiency Standards of Performance
(EESoP) 272
NAO report on EESoP programmes,
July 2004 272
NAO report Programmes to reduce house-
hold energy consumption, 2008 272
The Energy Efficiency Commitment 272
- Independent generators and suppliers, their
demise 68
Cash-out review by Cornwall, Nigel 58
Report by Littlechild, Stephen 27
- Infrastructure Planning Commission
Conceived 264
Created 266
- Innogy acquires Yorkshire Electricity 126, 33
- Interconnecting with Europe 331
- International Energy Agency’s World Energy
Forecast for coal generation 341
- International Power demerges 122
Announces a merger with GDF SUEZ 123
- Internet price comparison service 180
- Invest and connect 317
- Jeffrey, Robin, chief executive of Scottish
Nuclear Limited 86
- KPMG undertake process efficiency
review 224
- Labour Party Manifesto for the 1997 election –
concern for the environment 227
- Landells, Bill, of Scottish Power chairs Steering
Group 151
- Lang, Ian, Secretary of State for Scotland 87
Secretary of State for Trade and Industry,
Clears the acquisitions of Eastern
Electricity, South Western Electricity, and
Manweb 113
- Liquidity of the contract market – hopes for a
liquid market 46
Forward markets are not liquid 60, 63
- Littlechild, Stephen and Cornwall, Nigel on
cash-out prices 60

- Littlechild, Stephen, proposed RPI-X price control 217
 Failure on public accountability 228
 Hands-off style 149
- Logica build the Pool system 152
- London Electricity buys Cottam from PowerGen 33
- Long-term contracts for difference 283
- Low Carbon Buildings Programme 291
- Maclaine, Dominic's, estimates of the disbenefit of competitive mass market supply 195
- Market Model Options for a Potential Roll Out of Smart Meters, June 2008 206
- Market abuse licence condition – Edison Mission Energy 31
 Bunn, Derek, study for the Competition Commission 31
 Competition Commission's Enquiry into AES and British Energy's rejection of it 31
- Market for small business customers 184, 192
 British Gas is the market leader 184
 Electricity4Business and Bizz Energy 185
 SME consumers appear to have a poor understanding of contract terms 185
- Marshall, Eileen, Director of Regulation and Business Affairs, in effort to introduce competition in generation 37
- McCarthy, Callum, becomes DGES 29, 226
 Brazen claim for price reduction from NETA, 2003 71
 Failure to introduce market abuse licence condition 38
- Meacher, Michael, Secretary of State for the Environment, opposed to further nuclear power 93
- Meeting the Energy Challenge, 2007 262
 Re smart metering 99, 205
- Microgeneration 291
- Miliband, Ed, Secretary of State for Energy and Climate Change 265
- Misselling, misbilling and poor service 180
 London Electricity penalized 180
 Misselling by RWEnpower 180
 Ofgem launches investigation into misselling in 2010 181
 Supercomplaint from Energywatch 180
 Which? view on confusing bills 180
- Mitigating the connection queue 318
- Morse, Richard, seconded for REC price control review for April 2000 228
- Mott McDonald cost-benefit analysis of the case for smart metering 204
- Multi-utilities fad 114
- NAO
 Claim for price reduction, 2003 271
 First report on EU ETS, 2005 277
 Report on EESoP programmes, July 2004 271
 Report on mass market supply claims customer benefit, 2001 271
 Report Programmes to reduce household energy consumption, 2008 271
 Second report on EU ETS, 2009 271, 277
- NETA/BETTA prices 2001-2010 76
 Security of supply 75
- NRG buys Killingholme from National Power 127
- National Grid ascendant 119
 "A money machine" 119
 Develops Energis 120
 Enters the US 120
 "Gone Green" scenario 307
 Merges with the Lattice Group 120
 Pool responsibilities 221
 Price control review for April 1994 is extraordinarily generous 242
 Price control review for April 1997 242
 Price control review for April 2007 243
 System operator incentive 24
- National Policy Statement for renewable energy infrastructure (draft) 266
- National Power
 Acquires the supply business of Midlands Electricity 128
 Blocked from acquiring Southern Electric 113
 Demerges to Innogy and International Power 33, 122
 Goes international 120
 Hazlewood deal to hedge risks 121
 Leases plant to Eastern Electricity 21
 Proposes to merge with Southern Electric 33
 Sells Drax to AES 32
 Sells Eggborough to British Energy 33
 Sells Killingholme to NRG 33
 Undertakings to dispose of plant 29, 128
- New Electricity Trading Arrangements, July 1999 45, 356
- Bower, John's, analysis of prices with NETA 71

- Costs of NETA 69
- Evans, Joanne and Green, Richard's analysis of prices with NETA 71
- ILEX's analysis of prices with NETA 66, 71
- McCarthy's brazen claim for price reduction 70
- NAO's claim for price reduction 195
- Ofgem's specious claims for price reduction 67
- Price impact of NETA 69
- New Labour comes to power 26
- New and Renewable Energy: Prospects for the 21st Century, 1999 256
- Non-Fossil Fuel Obligation tender scheme 279
- Non-Fossil Purchasing Agency 279
- Northern Electric battle 109
- Heseltine, Michael, the Secretary of State for Trade and Industry, decides 87
- Northern Electric bought by CE Electric 112
- Northern Electric's chairman Morris advises against sales to Trafalgar House 110
- Office for Renewable Energy Deployment 266
- Ofgem/Ofgem, performance of 222
- Ofgem
- Announces another review of the retail market November 2010 193
- Assures Chancellor of the Exchequer the market is sound 188
- Chief executive responds to Energywatch's report by Stephen Davies on the lack of competitiveness 171
- Claims high switching rates indicates competitiveness 167
- Commenced Energy Supply Probe 163, 172
- Critical views of the feed-in tariffs – unnecessarily complex 293
- Disagrees with the government on the RO 284
- Domestic Metering Innovation, February 2006 202
- Enhanced transmission investment incentives 323
- First study on mass market supply claims customer benefit, December 2000 32
- Project Discovery 163
- Quarterly price reports 193
- Thoughtful critique of the RO scheme, January 2007 282
- Views on the competitiveness of the market 167
- Oligopoly triumphant 130
- Ontario Hydro's trial of pay-offer SMP auction 352
- Our Energy Future – creating a low carbon economy, 2003 99
- Owen, Gill and Ward, Judith, Smart Tariffs and Household Demand Response for Great Britain, March 2010 212
- Oxera analyses scenarios for reform of the RO 281
- PA Consulting Group
- And Boorman got a grip on the 1998 project 160
- Appointed overall programme manager for the 1998 project 162
- Publishes Overall 1998 Programme – Programme Management Plan 148
- Pacificorp bids for The Energy Group 115
- Performance of the government with the electric industry 342
- Role in the collapse of British Energy 97
- Performance standards 221
- Planning Act 2008 103, 264, 266
- Pool Executive Committee 145
- Reports on the broad business options for settlement of 1998 project 146
- Pool Purchase Price (PPP) 11
- Pool agrees the 1998 Operational Framework 148
- Pooling and Settlement Agreement 13
- Pool's 1998 programme board resign en masse in protest at DGES changes 151
- PowerGen
- Acquires East Midlands Electricity 29
- Acquires Louisville Gas and Electric 124
- International play 123
- Leases plant to Eastern Electricity 21
- Losses on Yallourn power station 123
- Marketing to 1MW+ customers 116
- Proposes to merge with Midlands Electricity blocked from acquiring Midlands 22, 113
- Sells Cottam to London Electricity 33
- Sells Ferrybridge and Fiddlers Ferry to Edison Mission 33
- Sells Rye House to Scottish Power 36
- Pöyry Energy report on gas and decarbonisation 311
- Study of the Impact of Intermittency on the British and Irish electricity markets, 2009 308
- Prices collapse 34

- Pricing confusion 168
- Price increases under Energy Market Reform options 301
- Prices to mid sized sites 141
- Pricing trends in the mass market 172
- Higher prices paid by customers on prepayment meters 173
 - Two-tier pricing and profitability 175
- Probe evidence 197
- Centrica/British Gas's residential energy supply margin for 2009 198
 - Customers who have switched have made trivial savings 197
 - Margins have increased 198
 - Supply costs have increased 198
- Probe – Ofgem gets real 189
- Addressing unfair price differentials 190
 - Market failures 187, 189, 339
 - Proposed retail market remedies 191
- Products for residential customers – dual fuel/direct debit/internet 179
- Quality of service incentives and the information and incentive project (IIP) 233
- Redpoint
- Analyses financial incentive schemes for the CCS demonstration projects 295
 - Analysis of policy options for Electricity Market Reform 311
 - Assesses the suitability of financial support schemes for renewables expansion, June 2008 283
 - Models the impacts of the options based on connect and manage 319
 - Modeling of price increases from Energy Market Reform 314
- Redpoint and Trilemma assess options for change to RO, June 2009 284
- Regulatory accounting 232, 250, 343
- Renewable Electricity Financial Incentives 285
- Renewable Energy Association expresses major concerns about revenue stabilization 285
- Renewables – supposed not to be adversely affected by NETA 66
- Renewables Directive 2009/28/EC 262, 267
- Renewables Obligation Certificates (ROCs) 256
- Renewables Obligation (RO) 279
- Crown Estate lease offshore sites 286
 - Delivery against target 286
 - “naïve marketism” 289, 343
 - RO comparison with the German feed-in tariff scheme 288
 - RO, Ofgem's thoughtful critique, January 2007 282
 - RO scheme attracted criticisms by the NAO and Oxera 281
 - RO scheme costs 289
 - RO scheme – mark 1 279–80
 - RO scheme – mark 2 279, 281
 - RO – what has been achieved 286
 - The fundamental flaw with the RO scheme 289
 - The performance of the windmills 287
- Renewables Target, draft Options Paper 262
- Renewables targets and more targets – and reality 267
- Reports on Pool issues 19
- Consultation on Pool Reform 19
 - Consultation on rises in Pool prices in July 1999, July 1999 29
 - Pool Prices in July: Statutory Consultation on Proposed Licence Amendments 30
 - Pool price decision document, May 1999 29
 - Pool price statement, July 1993 19
 - Pool price: A consultation by Offer 29
 - Report on Pool price increases in winter 1997/98, June 1998 27
 - Report on Pool price inquiry, December 1991 18
 - Report on constrained-on plant, October 1992 18
 - Review of Pool prices, December 1992 19
 - Rises in Pool prices in July: A decision document, October 1999 30
- Research and development 296
- Carbon Trust 296
 - Energy Technologies Institute 296, 300
 - Environmental Transformation Fund 297, 300
 - Technology Strategy Board 296
 - The Research Councils 296
- Residential customer behavior 177
- Hassle of switching 170
 - Net saving made by customers who switch 170
 - Reasons customers switch 169
- Restructuring pros and cons 336
- Administratively contrived and unnecessary risks 336
 - Many mistakes and failures 337
 - Over-complexity 337
 - Repoliticisation 338
- Review of Distributed Generation, 2007 291

- Review of Energy Sources for Power Generation 1998 256
- Review of the electricity trading arrangements (RETA) 40
- Robb, John, chairman of British Energy 87
- Robinson, Geoffrey, MP, ill-conceived ideas on the Pool 39
- Rolling incentives 235
- Royal Commission on Environmental Pollution report Energy – The Changing Climate, 2002 257
- RPI-X@20 to RIIO 224
- RWE acquires Innogy 130
- SMP or a uniform price auction 12
- SQSS (Security and Quality of Supply Standards) 317, 322–3
- SQSS Review Group 324
- Sale and acquisition of generation plant 31
- Scorecard of 20 years 343
- Scottish Hydro–Electric merges with Southern Electric to form Scottish and Southern Energy 128
- Scottish Power
- Acquires Manweb then Southern Water 125
 - Buys Rye House from PowerGen 36
 - Sale of Pacificorp 125
 - Takeover/merger with Pacificorp 125
- Scottish and Southern acquires SWALEC's supply business 128
- Separation of supply and distribution businesses 116
- Sharing network access 324
- Simmons & Simmons and Brattle Group review of Code Governance 62
- Sizewell Saga 84
- Smart Metering Consultation for Electricity and Gas, 2009 207
- Baringa Partners Smart Metering Roll Out: Market Model Definition and Evaluation Project and cost-benefit analysis 208
 - Impact assessment for the government of smart/advanced meters rollout to small and medium businesses 207
 - Impact assessments of a GB-wide smart meter rollout for the domestic sector 207
- Smart metering system high-level functions 209
- Smart Metering Working Group of 2001 202
- Smith, Steve's, views on RIIO 249
- Social side of supply 182
- Debt and Disconnection Best Practice Review 183
 - Energy Retail Association's Safety Net Scheme 182–4
 - Social Action Plan: A Framework Document 182
 - Social tariff 179, 183, 193
- Southern Electric appeals a decision on Pool responsibilities for 1998 project 146
- Speeding up the development of transmission 323
- Stern Review: The Economics of Climate Change 259
- Strbac et al report on Future Network Technologies, 2006 328
- Strbac, Goran's,
- Evidence to House of Commons Committee on Energy and Climate Change 238
 - Report on Revising security and Quality of Supply Standards, 2007 232
- Sunday Times report "Energy rip-off exposed" 188
- Supplier hub concept 213
- Supply business costs have increased 11
- Sweeting, Andrew's, analysis of Pool prices 34
- System Marginal Price (SMP) 11
- TXU Europe
- Gets serious about Europe 117
 - In financial difficulties 118
- Taylor, Simon, Privatisation and Financial Collapse in the Nuclear Industry 86
- Texas Utilities Corporation (TXU Corp.) acquire The Energy Group 115
- Trading-off between opex and capex 232–3
- Transmission Access Review 318, 325
- Transmission access – an ill conceived approach 47
- Transmission losses – first attempt to introduce cost reactivity 23
- Turbeville, Philip, becomes Chief Executive of TXU Europe 116
- UK Climate Change Programme, 1998 256
- UK Low Carbon Transition Plan: National strategy for climate and energy, 2009 265, 267
- UK Renewable Energy Strategy, 2009 266, 284
- Unbundling of metering and meter operation from the distribution business 138
- Uplift costs 13, 24, 26, 40
- Utilities Act 2000 creates Gas and Electricity Markets Authority (GEMA) and the Office of Gas and Electricity Markets (Ofgem) 7
- Provides for Renewables Obligation 256

- Vertical integration – supposed not to be advantaged by NETA 67
 - Cash-out review by Cornwall, Nigel 58
 - Favoured by NETA 68
 - Report by Littlechild, Stephen 68
- Vertically integrated oligopoly, evolution 127
- Vesting contracts for differences 121, 123

- Waddams Catherine's, view on market behaviour 169

- Customer confusion 169, 171, 186
- Irrationality in consumers' switching decisions 169
- Whelan, Jim, becomes Electricity Trading Manager of Eastern Electricity 115
- Windfall profits tax on privatized utilities 227
- Wood, Tony, of PA Consulting 152
- World Wild Life Fund and Ecofys view on UK greening progress 304